



FY2025 INTERIM RESULTS 6 Months to 31 December 2024

ANALYST PRESENTATION
27 February 2025

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Business Segments



FSE Lifestyle Services Limited

(Stock code: 331)

100%

100%

100%



(Property & Facility Management Services, and Sales & Leasing)







International Property
Management



City Essential Services

(Cleaning & Pest Control)



(Technical Support & Maintenance)



Turning Technical



(Systems Security, Guarding & Event Services)





General Perfect Security Event Services



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(Insurance

Solutions)

Nova

(Environmental Solutions)



FSE Environmental Solutions



(E&M Engineering Services)



FSE Engineering Majestic Engineering Young's Engineering



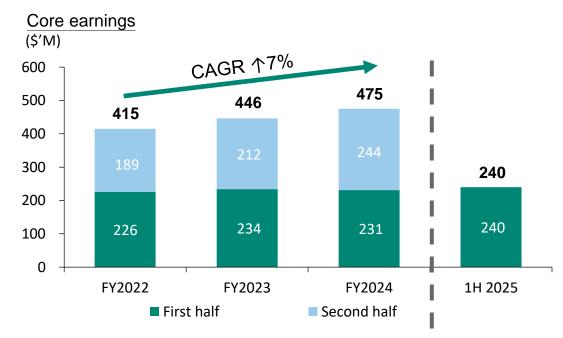
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1. Financial Results

Summary, solid performance despite challenging market

- Turnover \$4,090M ↓1% (p/y \$4,115M)
- Reported earnings \$242M ↓5% (p/y \$255M)
- Core earnings \$240M ↑4% (p/y \$231M) (excluding grants)





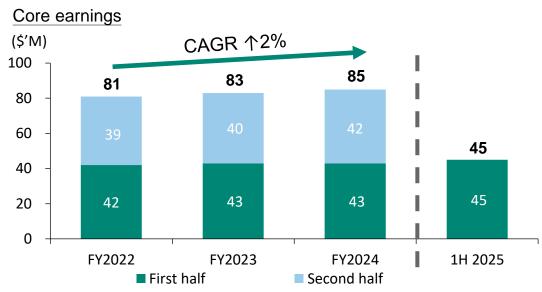


2. Key Segment Highlights



Property & Facility Management segment

- Turnover \$350M ↑6% (p/y \$330M)
- Reported earnings \$45M ↓32% (p/y \$66M)
- Core earnings \$45M ↑5% (p/y \$43M) (excluding grants)





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Property & Facility Management SegmentUrban/IPM/Kiu Lok



Over 300 property and facility management contracts









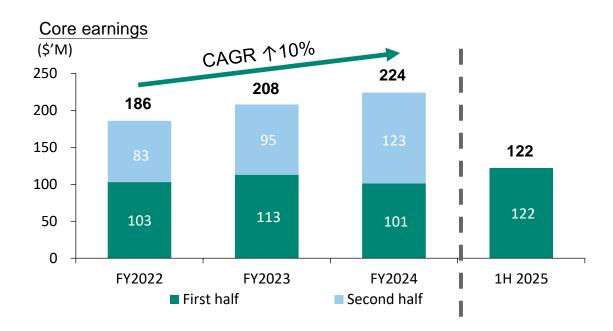


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- Turnover \$2,400M 个12% (p/y \$2,143M)
- Reported earnings \$122M ↑21% (p/y \$101M)
- Core earnings \$122M ↑21% (p/y \$101M) (excluding grants)









		1H 2025 Turnover (\$'M)	1H 2024 Turnover (\$'M)	% Changes	
City Essential (CITES)					
C	Cleaning & pest control	1,263	1,128	12%	
*	Insurance solutions	63	58	9%	
25	Technical support & maintenance	561	500	12%	
0	Environmental solutions	179	150	19%	
00	Systems security, guarding & event	334	307	9%	
Total		2,400	2,143	12%	

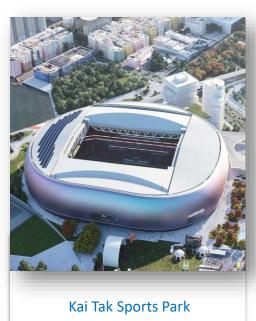




(i) Cleaning & Pest Control - Waihong



Over 320 cleaning service contracts





MTR - Stations, Tracks & Tunnels , Depots and High Speed Rail



Hong Kong International Airport

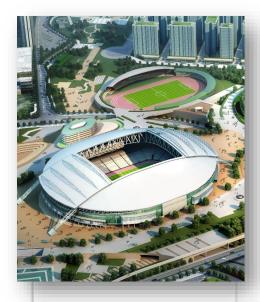


Tung Wah Hospital and Grantham Hospital





HK Nova - Over 4,000 insurance solutions contracts



Kai Tak Sports Park



Citybus Limited



Macau Grand Prix





Beijing Nova - Over 4,500 insurance solutions contracts







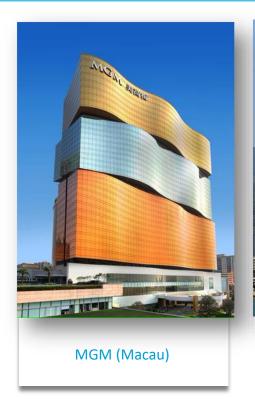
LS Cargo Logistics



(iii) Technical Support & Maintenance - Far East/Turning



Over 2,600 technical support and maintenance service contracts









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(iv) Environmental Solutions – FSE Environmental Solutions



Over 1,000 environmental solutions contracts



De-odourizing System for HKHA (Package A & B) – Environment Solutions



LED Display Systems at HK
Coliseum –
Smart Solutions



EV Infrastructure at The Waterfront – Smart Solutions



Landscape Maintenance Services for Rosewood Hotels – Green Solutions

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Over 550 security guarding, systems & technologies and event services contracts





New World Properties



Kai Tak Sports Park



FSE Related Projects



(v) Systems Security, Guarding & Event Services – General Security/Perfect Event

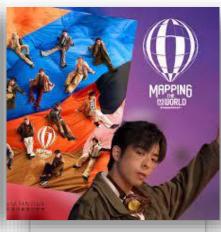












HKJC Racecourses

HKCEC

AGM Events

Music Concerts



Hang Lung Properties



WinterFest 2024

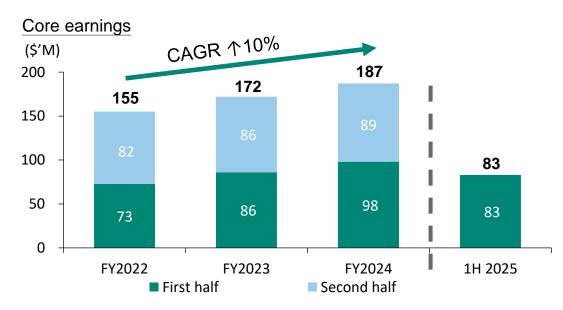


Property Sale Events



E&M segment

- Turnover \$1,340M ↓ 18% (p/y \$1,642M)
- Reported earnings \$85M ↓14% (p/y \$99M)
- Core earnings \$83M ↓15% (p/y \$98M) (excluding grants)







E&M Segment

FSE Engineering/Majestic/Young's



Over **160** E&M services contracts



Kwu Tung North Area 24, Jockey Club Road



District Court at Caroline Hill Road



Legislative Council Complex



上海市黄浦區尚賢坊

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- Turnover \$4,090M **↓1%**
- Reported earnings* \$242M ↓5%
- Core earnings* \$240M 个4% (excluding grants)



Property & Facility Management

- Turnover \$350M ↑6%
- Reported earnings \$45M \u220432%
- Core earnings \$45M 个5% (excluding grants)



City Essential

- Turnover \$2,400M ↑12%
- Reported earnings \$122M ↑21%
- Core earnings \$122M ↑21% (excluding grants)



E&M

- Turnover \$1,340M ↓18%
- Reported earnings \$85M ↓14%
- Core earnings \$83M ↓15% (excluding grants)

Total interim dividend per share \$0.211* and a dividend payout ratio 40%

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^{*} Including unallocated corporate expenses \$10M ↓7%





3. Market Position 🍇 1 🥻 - Frost & Sullivan Report (Sep 2024)

		Industry	Market Share (%)
Property & Facility Management (Note 1)	UP	Residential	5.8%
		Non-Residential	6.5%
		Carpark	4.9%
City Essential	C	Environmental Hygiene	13.5%
	×	Local Insurance Broker	2.0%

Note 1: Excluding developer's management companies





3. Market Position 🍇 2 🥻 - Frost & Sullivan Report (Sep 2024)

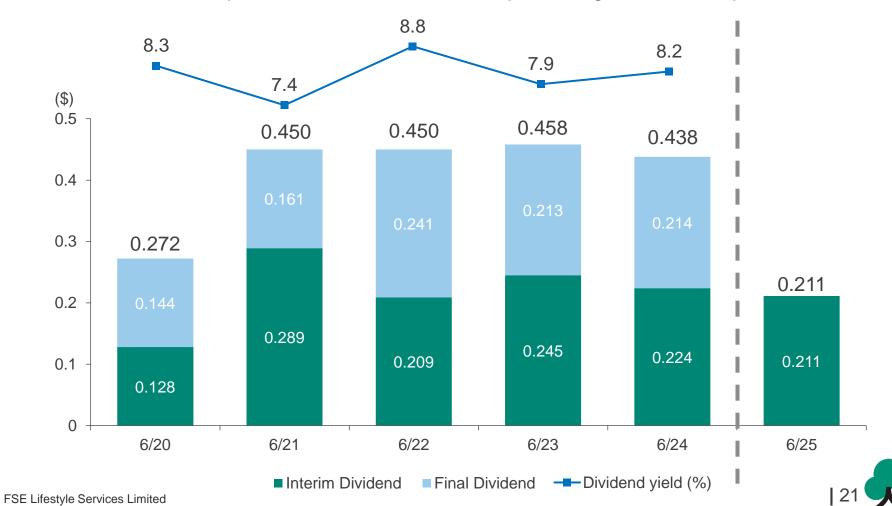
		Industry	Market Share (%)
City Essential	0	Security Guarding	2.2%
E&M	€	E&M Engineering	6.0%



4. Dividend History

Resilient Business Operations to Support Steady Returns to Shareholders

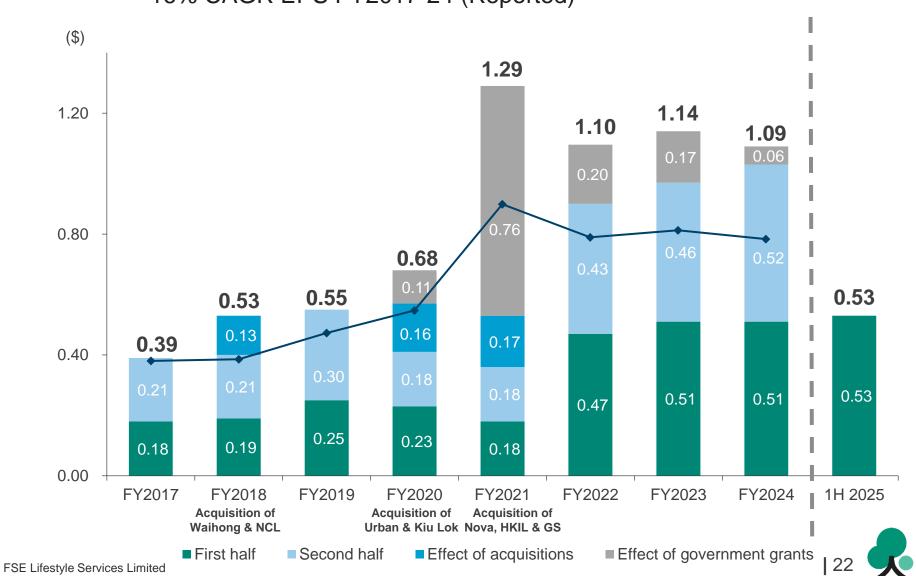
Total dividend per share since IPO \$3.009, representing 109% of IPO price



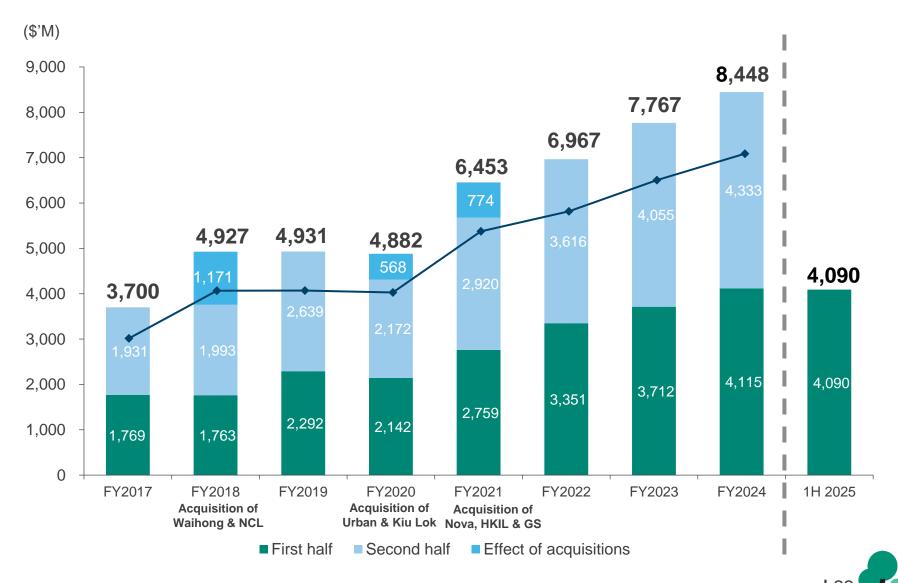


5. 8-Year Achievements

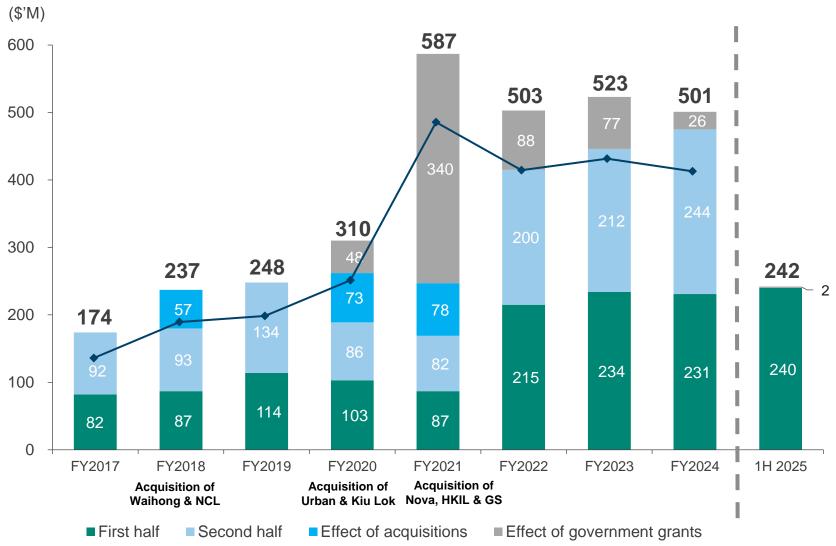
16% CAGR EPS FY2017-24 (Reported)



13% CAGR Turnover FY2017-24 (Reported)



16% CAGR Profit FY2017-24 (Reported)





6. Stock Price Trends

FSE Lifestyle outperformed HSI (Hang Seng Index) and HSPSMI (Hang Seng Property Service and Management Index)



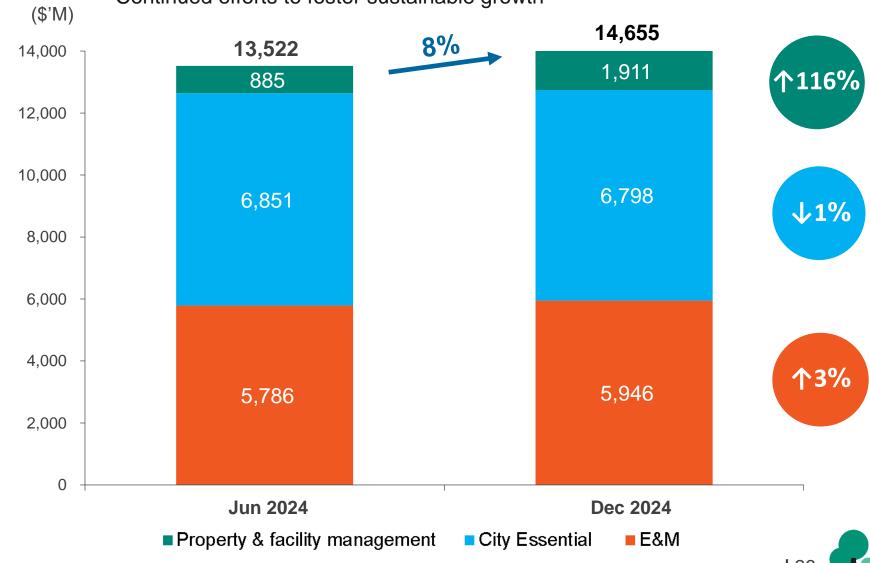






Remaining Works

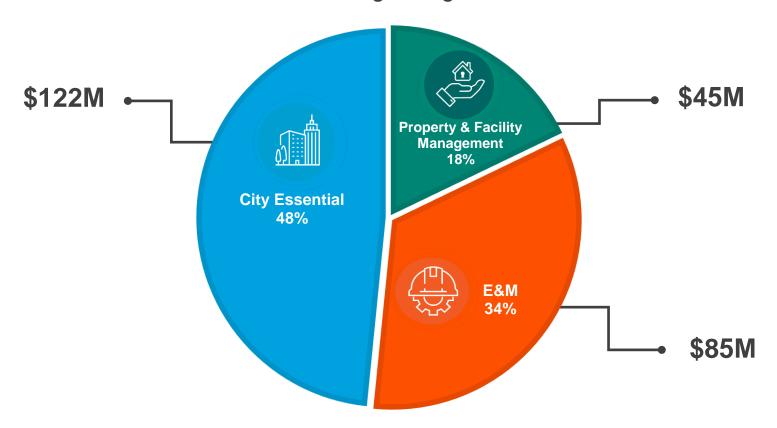
Continued efforts to foster sustainable growth





8. Segment AOP* – 1H 2025

Non-E&M Recurring Businesses remain solid, contribute 66% AOP and growing



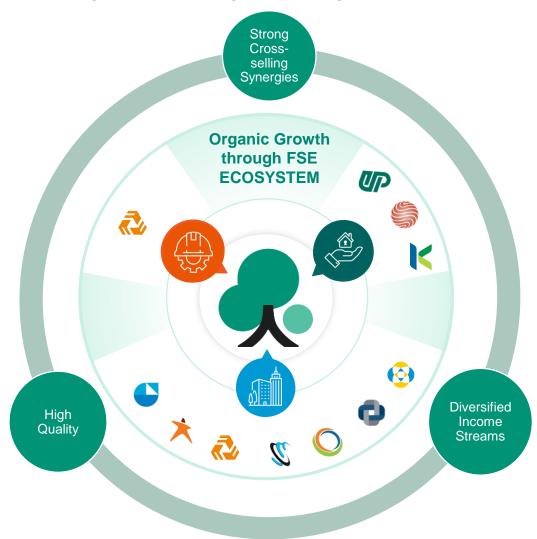
^{*} Based on Net Profit including government grants but excluding unallocated corporate expenses





9. FSE Ecosystem (Multi Service Lines)

With strong cross-selling to drive growth





10. Capital Strength and Resilience

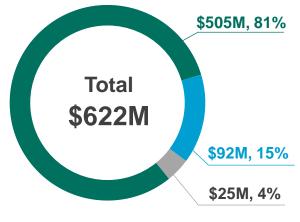
With financial flexibility and funding certainty

As at 31 December 2024

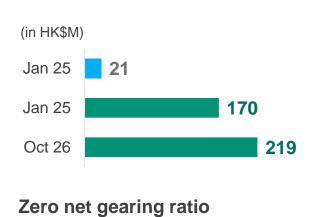
Banking Facilities



Cash and Banks



Debt Maturity Profile



Unutilised

Utilised

HKD

RMB

Others



11. Why Invest In FSE Lifestyle?

Continuous return to shareholders with quality development



Defensive and Resilient Financial Results and Contract Portfolio

- Sustained core earnings \$240m
- New contract award \$4.6b
- Strong order book **\$24.3b**
- Healthy remaining works \$14.7b



High Dividend Yield, Consistent Dividend Policy

- 8.1% yield
- Outperformed HSI and HSPSMI in the past year
- Ranked no.16 in terms of profitability out of 66 listed companies with market cap. from \$2.4b to \$3.0b



11. Why Invest In FSE Lifestyle?

Continuous return to shareholders with quality development



Strong Governance & Capital Management

- High caliber management team
- Effective ESG stewardship
- Zero net gearing
- Ample facilities and liquidity, low funding costs



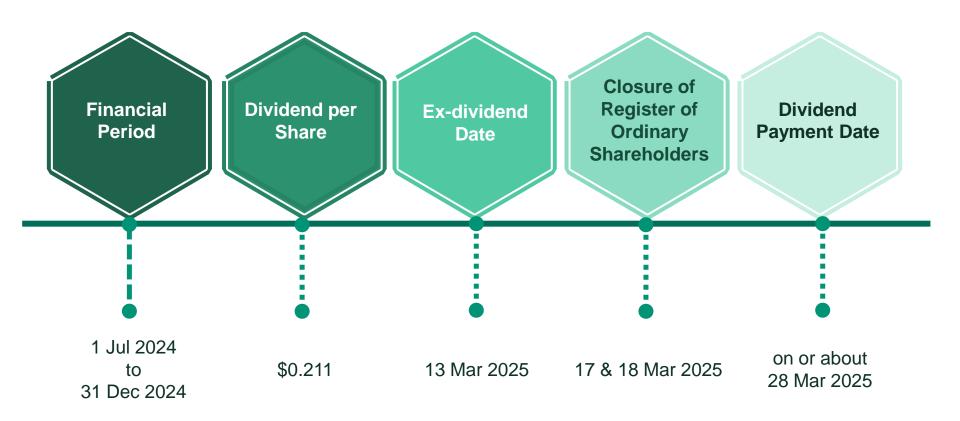
Continuous M&A

The acquisition of BJ Nova was completed on 27 Dec 2024, active participant in PRC insurance industry. Its results are consolidated in Dec 2024. Thereafter, the scale and profit of insurance solutions business are increased, providing higher return to the Shareholders





12. Interim Dividend FY2025 Schedule



每日為香港各大企業和市民提供優質及專業的一站式綜合管理服務 提供全方位服務 同創建美好未來

Q&A



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大眾安全警衛







